

Whole Trust Pay Policy

2022/2023 CONCORDIA MULTI ACADEMY TRUST



Table of Contents

1.	Introduction	3
2.	Basic Principles	
	Equality Act 2010	
3.	Pay Appeals Procedure:	4
4.	Pay committee structure	4
	Terms of reference for the Pay Committee	
	Pay representation	
	Pay appeals	
	Support Staff Pay:	
(Conditions of Service	5
ı	Pay Spine	5
J	Job Evaluation	5
9	Salary on Appointment	5
ı	Incremental Progression	6
9	Support staff conditions of service	6
ı	Pay Scales	6
	Term time pay	6
ı	Pay Appeals	6
9	Salary on Promotion or Re-grading	7
,	Acting allowance	7
F	Retirement Awards	7
F	Premium Payments	7
6.	Teaching Staff Pay	9
(Conditions of Service	9
F	Pay Ranges	9
F	Retirement Gifts	9
ı	Pay Reviews	9
ı	Increases to boost pension	10
-	Teaching Staff Pay Appeals Procedure:	11
ı	Pay range for head teachers	12



15
13
14
15
15
16
16
17
18
19
19
21
21
21
22
22
22
22
22
24
24
24
24
24
26
27
28
28
28
28
pay range30
30
30
30



1. Introduction

Concordia Multi Academy Trust aims to maximise the achievement of every pupil at each of our schools and recognises the value of a well-motivated and capable body of teaching and support staff in the achievement of this.

We have a Trust wide pay policy, to monitor the implementation and outcome(s) of the arrangements and review the policy and its operation every year. This pay policy seeks to ensure that all staff are properly rewarded for their contribution towards this shared goal. This policy has been developed to comply with current legislation and the requirements of the School Teachers' Pay and Conditions Document.

In adopting the pay policy the aim is to:

- Maximise the quality of teaching and learning at the school, by ensuring that implementation of the policy takes full account of the school's plans for improvement and development.
- Have proper regard for the work/life balance of staff at the school.
- Recruit, retain, motivate and develop staff.
- Be able to demonstrate that the policy and decisions on pay are managed in a fair, just and equitable way, recognising the principle of equal pay for like work and work of equal value.
- Determine the annual pay budget, including that for pay progression, compatible with the school's overall budget position.
- Be consistent with the school's appraisal policies.
- That the impact of the exercise of pay discretions does not contravene the Equality Act 2010.

Delegated responsibility and details of the pay approval panel is as set out in the Trust scheme of delegation. The membership and terms of reference of the pay committee are attached (Appendix A).

2. Basic Principles

The Trust has determined the range and grade of each post in accordance with the STPCD or relevant job evaluation scheme, taking into account the duties and responsibilities of each post.

The Trust is committed to the operation of an appraisal process for teachers and support staff, with the objective of maximising the professional development of all staff and progress of pupils. The Trust will ensure that all staff in school have access to advice, training and development opportunities appropriate to their needs.

Equality Act 2010

In accordance with its Public Sector Equality Duty, the Trust has given due regard to equality considerations in adopting this policy/procedure and is satisfied that its application will not impact adversely on members of staff who have a protected characteristic (age, disability, gender reassignment, marriage and civil partnership, pregnancy and maternity, race, religion or belief, sex and sexual orientation) within the meaning of the Equality Act 2010.



The Trust will monitor the application of the policy and its outcomes to ensure that this remains the case over time.

3. Pay Appeals Procedure

A member of staff may seek a review of any recommendation in relation to his or her pay or any other decision taken by the Trust (or committee or individual acting with delegated authority) that effects his or her pay.

The procedures to be followed for Teaching and Support staff are set out later in this document.

4. Pay committee structure

Terms of reference for the Pay Committee

The terms of reference refer specifically to the Pay Policy.

Pay representation

All teaching staff should be notified in writing of the pay recommendation being made to the Pay Committee by the headteacher, at least 10 working days before the Pay Committee is scheduled to meet.

NB Ideally schools should have scheduled Pay Committee dates set for mid-November.

Where the employee is dissatisfied with the recommendation (for example, no progression in pay, no progression to or through the upper pay range points 1,2 and 3, or expectation of a pay recommendation of more than 1 incremental point) the employee must inform the headteacher that they wish to make representation to the Pay Committee, before a decision on their pay progression is considered.

If an employee wishes to make representations at a meeting of the Pay Committee, relevant documents should be submitted from the Headteacher or employee 5 days before the Pay Committee is scheduled to meet.

NB The employee has the right to be represented by a Trade Union or Professional Association representative or a work colleague at the Pay Committee meeting.

The order of proceedings for making representations at a meeting of the Pay Committee is attached Appendix 2.

Pay appeals

A member of staff may appeal against any determination in relation to his/her pay following the Pay Committee meeting or any other decision taken by the Trust that affects pay (e.g. acting up allowance).

If an employee wishes to appeal the Pay Committee's decision, relevant documents should be submitted from the Chair of Pay Committee or employee 5 days before the Pay Appeal Committee is scheduled to meet.



The grounds for appeal are that the Pay Committee which made the decision has done one or more of the following:

- incorrectly applied any statutory provision
- failed to have proper regard for statutory guidance
- failed to follow the school's own policies (appraisal or pay) properly
- failed to take proper account of relevant evidence
- took account of irrelevant or inaccurate evidence
- was biased, and/or
- otherwise unlawfully discriminated against the individual concerned.

NB The employee has the right to be represented by a Trade Union or Professional Association Representative or a work colleague at the Pay Appeal Committee meeting.

5. Support Staff Pay:

The Trust recognises and values the contribution made to the school by non-teaching staff, known collectively as support staff.

Conditions of Service

The pay and conditions for support staff are determined through the National Joint Council for Local Government Services as adopted by Cheshire West and Chester Borough Council, Cheshire East Council and Wirral Council. This group of staff includes all staff at the school that are not subject to teachers' pay and conditions.

Pay Spine

The Trust has adopted the National Joint Council (NJC) for Local Government Services for support staff as set out on page 12 below.

Job Evaluation

Post grades are determined using market evaluations carried out by the Trust. The Trust may, at its discretion, choose to use other methods of job evaluations.

Salary on Appointment

It is expected that on appointment an individual will normally be placed at the first point of the relevant grade. Where an individual was previously employed under the conditions of service of the National Joint Council for Local Government Services immediately prior to appointment at the school, their starting pay should not be less than their previous salary, as far as this may be accommodated within the overall grade of the post. Consideration may also be given to appointment above the first point of the scale in recognition of experience and/or qualifications and where there is a justifiable business case for doing so.

The Headteacher may offer an appointment on less than the full grading range where the employee will not be undertaking, initially, the full duties and responsibilities of the job. If such an arrangement is agreed with the successful applicant, the written notification will specify clearly state the reasons why the full range is not being applied and the date when the situation will be reviewed, with a view to the



full grading being applied. Application of the full grading will not entitle the employee to a pay increase under the re-grading provisions (unless they are currently paid below the minimum of the full grade).

Incremental Progression

In accordance with the incremental progression procedure adopted by the Trust, support staff are eligible to move one point on their pay grade on the anniversary of their start date (CWAC and Cheshire East) or on 1st April (Wirral) until the top of the range for the grade is reached. In all cases, there will be no incremental progression beyond the evaluated grade of the post.

An incremental progression point may be withheld in exceptional circumstances if the staff member is subject to poor performance procedures. The Trust may choose to award the incremental point at a later date when the staff member's performance has returned to satisfactory.

[A member of staff may be paid one or more accelerated increment(s) within the grade for the job at any time, without prejudice to the normal annual increment, at the discretion of the Headteacher].

Support staff conditions of service

Inset days for Teaching Assistants: Full Time Teaching Assistants are paid to work 190 days plus the additional 5 INSET days per academic year. Part time Teaching Assistants are paid pro rata for INSET days.

Teaching Assistants cannot be expected to attend INSET days that fall on non-working days.

In such cases schools can take one of these decisions:

- to request and pay the Teaching Assistant to attend INSET days outside normal working week
- to request the Teaching Assistant not to attend one of their 3 normal working days and attend on the INSET day instead
- to arrange for the INSET to be delivered in another way for part time staff who are unable to attend the training

Pay Scales

The pay scales for support staff are based on NJC for Local Government Services nationally negotiated pay spine.

Term time pay

The term time pay calculation is based on:

- number of weeks worked per annum
- pro rata annual leave
- pro rata public holidays
- number of hours worked

Pay Appeals

Any member of support staff may seek a review of their grade where they are able to demonstrate a substantial increase in their duties and responsibilities. The staff member should write to the headteacher setting out the grounds for a review. Where a case for review is made, the headteacher will arrange for the job details to be re-evaluated.



If the member of staff remains dissatisfied, they will have a right of appeal to the Pay Appeal Panel. The member of staff will be given the opportunity to make representations in person and may be accompanied by a trade union representative or work colleague.

The decision of the Pay Appeal Panel will be final.

Salary on Promotion or Re-grading

On re-grading or promotion to a grade with a higher maximum salary, an employee will be paid a salary on the new grade which is at least one increment above the salary that they would have received in the former grade on the date of grading change. An increase of more than one increment may be justified in the case of a promotion but will be exceptional where the job is re-graded. The level of the starting salary is at the discretion of the Headteacher.

Acting allowance

Where a member of staff covers the full duties of a higher graded role on a temporary basis, for example to cover a vacancy or in the absence of the substantive post holder (other than to cover for annual leave), they may be offered an acting allowance equivalent to the grade of the post they are covering. Acting arrangements are time limited and will be subject to regular review by the Headteacher.

Retirement Awards

Academy Employees within CWAC or CE who retire with 20 years' service and access their pension, or if not a member of the pension scheme but would have been eligible to access their pension will receive a Retirement Award of a one-off payment of £20 per year of service. There are no minimum or maximum service criteria. The sum will be paid in the year of retirement.

Premium Payments

In some circumstances voluntary overtime may be offered to staff to cover specific duties. In all cases, voluntary overtime must be agreed in advance of any work undertaken with the Headteacher or a senior leader. The rate of pay for voluntary overtime for additional hours beyond working weeks will be time and a half (Monday – Saturday) and double time (minimum of 2 hours) for Sundays and Public/extra statutory holidays.



000	01-Apr-21		01-Apr-22	
SCP	per annum per hour		per annum	per hour
1	£18,333	£9.50	£20,258	£10.50
2	£18,516	£9.60	£20,441	£10.60
3	£18,887	£9.79	£20,812	£10.79
4	£19,264	£9.99	£21,189	£10.98
5	£19,650	£10.19	£21,575	£11.18
6	£20,043	£10.39	£21,968	£11.39
7	£20,444	£10.60	£22,369	£11.59
8	£20,852	£10.81	£22,777	£11.81
9	£21,269	£11.02	£23,194	£12.02
10	£21,695	£11.25	£23,620	£12.24
11	£22,129	£11.47	£24,054	£12.47
12	£22,571	£11.70	£24,496	£12.70
13	£23,023	£11.93	£24,948	£12.93
14	£23,484	£12.17	£25,409	£13.17
15	£23,953	£12.42	£25,878	£13.41
16	£24,432	£12.66	£26,357	£13.66
17	£24,920	£12.92	£26,845	£13.91
18	£25,419	£13.18	£27,344	£14.17
19	£25,927	£13.44	£27,852	£14.44
20	£26,446	£13.71	£28,371	£14.71
21	£26,975	£13.98	£28,900	£14.98
22	£27,514	£14.26	£29,439	£15.26
23	£28,226	£14.63	£30,151	£15.63
24	£29,174	£15.12	£31,099	£16.12
25	£30,095	£15.60	£32,020	£16.60
26	£30,984	£16.06	£32,909	£17.06
27	£31,895	£16.53	£33,820	£17.53
28	£32,798	£17.00	£34,723	£18.00
29	£33,486	£17.36	£35,411	£18.35
30	£34,373	£17.82	£36,298	£18.81
31	£35,336	£18.32	£37,261	£19.31
32	£36,371	£18.85	£38,589	£20.00
33	£37,568	£19.47	£39,913	£20.69
34	£38,553	£19.98	£41,440	£21.48
35	£39,571	£20.51	£43,366	£22.48
36	£40,578	£21.03	£44,604	£23.12
37	£41,591	£21.56	£45,839	£23.76
38	£42,614	£22.09	£47,216	£24.47
39	£43,570	£22.58	£48,587	£25.18
40	£44,624	£23.13	£50,045	£25.94
41	£45,648	£23.66	£51,511	£26.70
42	£46,662	£24.19	£53,203	£27.58
43	£47,665	£24.71	£54,897	£28.45

NB: hourly rate calculated by dividing annual salary by 52.143 weeks (which is 365 days divided by 7) and then divided by 37 hours (the standard working week) – SCP1 to be deleted from 1st April 2023.



6. Teaching Staff Pay

The Trust recognises and values the contribution made to the school by teaching staff. This group of staff includes all staff at the school that are subject to teachers' terms and conditions, including unqualified teachers/instructors.

Conditions of Service

Pay and conditions for teaching staff are negotiated nationally and the statutory requirements are set out in the School Teachers' Pay and Conditions Document (issued annually) and the Conditions of Service for School Teachers in England and Wales (often referred to as the Burgundy Book).

Pay Ranges

All teachers employed at the school are paid in accordance with the statutory provisions of the School Teachers' Pay and Conditions Document, as updated. A copy of the STPCD 2022 may be viewed in the school office or online (https://www.gov.uk/government/publications/school-teachers-pay-andconditions). This is updated annually.

Pay points within pay ranges used within this school are set out in the relevant paragraphs later in this policy.

Retirement Gifts

This scheme applies to a teacher from CWAC or CE who retires (i.e. is 60 plus years of age, is granted early release of pension [with or without redundancy] or III-Health retirement) having completed at least 20 years employment (the employment does not have to have been continuous) with the Borough Council, County Council or with an authority which merged to form the new County Council in 1974.

The employee may choose the gift within the following cost limits:

C:	Minimum entitlement -	£110
C:	Addition per complete year of employment beyond 20 -	£7
C.	Maximum entitlement -	£184

A teacher cannot receive a cash award in lieu of a gift nor can cash be paid to make up the difference between the cost of the gift and the maximum entitlement. A teacher may add (within reason) to the entitlement if s/he prefers a gift of higher value than the entitlement allows. The choice of gift is subject to the approval of the Headteacher (or Trustees and Chair of Local Academy Board, in the case of the retirement of the Headteacher). It should be a durable and tangible object and appropriate for the occasion. It may be inscribed with details of service, but the cost of the inscription cannot be added to the cost limit for the gift.

Pay Reviews

The Trust will ensure that every teacher's salary is reviewed with effect from 1 September each year and no later than 31 October (31 December for Head Teachers).

Pay reviews will be in respect of incremental progression within pay ranges or to consider applications to the Upper Pay Range.



A pay decision will be made annually for all teachers. Where a teacher will be absent because of maternity leave at the time of the appraisal review, the appraiser will conduct an appraisal review prior to maternity leave starting and this will be used as the basis for a pay recommendation. Where a teacher is absent for the whole of the appraisal period the appraiser will use appraisal information from the next most recent appraisal to inform pay recommendations

Where a teacher is on long term sickness absence at the relevant time or has had a long-term sickness absence during the relevant appraisal period consideration will be given to making reasonable adjustments in relation to the assessment of their performance against success criteria as appropriate on a case-by-case basis.

Within one month of the determination, the Trust will provide the teacher with an individual written statement setting out their salary and any allowances to which they are entitled and advising where a copy of the whole school pay policy (including the staffing structure) may be inspected.

Pay reviews for all teachers, including the Headteacher, will be based on performance as recorded through staff appraisal. Every appraisal report will contain a pay recommendation for eligible staff. Pay recommendations and decisions will be based on an overall assessment of the teacher's performance which will include the extent to which teachers have met their individual objectives and the relevant standards as evidenced through their contribution and impact to pupil progress; wider outcomes and impact for pupils; improvement on, effectiveness and impact of specific elements of practice and their wider contribution to the school or Trust.

It is expected that pay recommendations will be in line with professional dialogue during the course of the appraisal year and will not be a surprise to the appraisee. It will be possible for a "no pay progression" determination to be made without recourse to the capability procedure.

Final decisions about whether or not to accept a pay recommendation will be made by the Pay Committee, having regard to the appraisal report and taking into account advice from senior leaders.

Reviews may take place at other times of the year to reflect any changes in circumstances or job role that leads to a change in the basis for calculating an individual's pay. A written statement will be provided after any review and where applicable will give information about the basis on which it was made.

Where a pay determination leads or may lead to a period of salary safeguarding, the Trust will give the required notification as soon as possible and no later than one month after the date of the determination.

Increases to boost pension

The Trust will not exercise pay discretion with the objective of increasing final salary for pension purposes.

If there has been an increase in salary in any of the three years used in the average salary period which is more than a fixed amount or 10% (whichever is the greater) above the standard increase, it cannot be used in the calculation of benefits unless the employer pays an additional contribution to the Scheme equivalent to the actuarial value of the increased benefits. This fixed amount is reviewed each year in line with factors provided by HM Treasury.

The Trust are not able to pay the additional contributions which will be calculated on an individual basis by Teachers' Pensions.



If the average salary is restricted, any unused contributions will be refunded.

The salary paid to teachers passing through threshold does not count for this purpose.

Pension contribution

The Trust will automatically enrol all eligible employees into the Teacher Pension Scheme and contribute to the scheme representing a percentage of the pensionable salary due under the contract of employment of that employee.

Teaching Staff Pay Appeals Procedure:

A teacher may seek a review of any determination in relation to his or her pay or any other decision taken by the Trust (or committee or individual acting with delegated authority) that effects his or her pay.

Appeals may be made on the grounds that the person or committee by whom the decision was made has:

- incorrectly applied any statutory provision
- failed to have proper regard for statutory guidance
- failed to follow the school's own policies (appraisal or pay) properly
- failed to take proper account of relevant evidence
- took account of irrelevant or inaccurate evidence
- was biased, and/or
- otherwise unlawfully discriminated against the individual concerned.

This list is not exhaustive.

The procedure for considering appeals is as follows:

Informal stage

As part of the Appraisal process, each teacher will be made aware of any pay recommendation to be reported to Pay Committee.

Where a teacher is dissatisfied with a pay recommendation, they should (within five working days) request a meeting with their headteacher. The headteacher will, within a further five working days, arrange a meeting (at which the appraiser should be present) to enable the teacher to present their arguments and any additional evidence they feel has not been taken into account.

This meeting should take place prior to the meeting of the s Pay Panel and the teacher will also be advised before that meeting whether the pay recommendation is to be changed

Where the headteacher is the appraiser, the teacher will have the right to submit written representations which will be included in the paperwork submitted to the Pay Panel.

Following the meeting of the Pay Panel teachers will receive written confirmation of their pay determination and the basis upon which the decision was made (no later than 5 working days after the meeting).



Formal stages

Stage 1- Pay Hearing

- 1. Where a teacher is dissatisfied with a pay decision, they should set down in writing their reasons in sufficient detail for a response to be prepared and send it to the Chair of the Local Academy Board' Pay Panel, within ten working days of the notification of the pay decision.
- 2. The Chair of the Pay Panel will arrange a hearing within ten working days of receipt of the written appeal, at which they will consider the case and give the staff member an opportunity to make representations in person. Following the hearing the employee should be informed in writing of the decision and the right to appeal. The deadline for any appeal will be ten working days from receipt of written confirmation of the Stage 1 decision.

Stage 2 – Appeal

3. Any pay appeal will be heard by a panel made up of 3 Local Academy Board representatives who were not involved in the original determination normally within twenty working days of the receipt of the written notification of appeal. The member of staff will be given the opportunity to make representations in person. The decision of the appeal panel will be given in writing and where the appeal has been rejected this will include a note of the evidence considered and the reasons for the decision. The decision of the representatives of the pay panel at this hearing will be final. At all hearings under formal procedures the staff member is entitled to be accompanied by a colleague or trade union representative. Where possible the colleague or trade union representative will be consulted on the proposed date of a hearing. If a date is set at which the colleague or trade union representative is unable to attend, the teacher may suggest an alternative date and time provided it is reasonable and is not more than five working days after the original date.

Pay range for head teachers

The Trust has a statutory duty to assign a school group size and a pay range for the head teacher. The Group size is based on pupil numbers including 2-year-olds.

The Trust will review the head teacher group size every 3 years in accordance with the current STPCD.

The Trust will assign a pay range

- when planning a new appointment,
- when the school group changes or
- where there is a change in the school's circumstances that leads to a significant change in the responsibilities of the post.

When determining the headteacher pay range the Trust will take into account all the permanent responsibilities of the role, any challenges specific to the role and all other relevant circumstances including recruitment or retention difficulties.

The Trust will ensure that the process of determining the remuneration of the head teacher is fair and transparent. There will be a proper record made of the reasoning behind the determination of the pay range and the ratification of decisions made in this respect.

The headteacher pay range is not an incremental scale and there is no automatic right to pay progression. Decisions regarding pay progression will be made annually with reference to the most



recent appraisal report. Any movement up the pay range will only be made where there has been sustained high quality of performance reflected in a successful appraisal and shall not exceed two spine points in the course of any school year.

A successful appraisal and the circumstances in which the Trust delegates responsibility to the Headteacher Pay Panel will consider awarding a pay point are where their appraisal outcome confirms the Headteacher has met or has made demonstrable progress with their individual objectives; is meeting or working towards appropriate elements of the Headteacher Standards of Excellence; pupil progress is improving; there has been positive impact on wider outcomes for pupils and evidence exists of the positive impact of the Headteacher's leadership on the effectiveness of teachers or other staff.

The circumstances in which the Trust will consider awarding two points in one year are where their appraisal outcome confirms the Headteacher has made a specific exceptional contribution to school life which exceeded their individual objectives and has had a demonstrable impact on pupil progress outcomes; on the quality of education across the school/Trust.

It will be possible for a "no pay progression" determination to be made without recourse to the capability procedure. In the event that the Headteacher is not making sufficient progress for a successful appraisal to be achieved, the Chair of the Headteachers Appraisal Committee will write to the Headteacher as soon as this becomes apparent to alert them and agree appropriate support.

Determination of discretionary payments to head teachers

The Trust will determine a pay range which takes into account the full responsibilities of the Head Teacher's post as and when it sees fit. Any discretionary payments in addition to the salary arising from the head teacher's point on the pay range will be made in accordance with the STPCD. The total of all discretionary payments made to a head teacher in respect of any school year will not exceed 25 per cent of the amount which corresponds to their point on the assigned pay range in that year, unless there are exceptional circumstances. The total sum of salary and other payments made to the headteacher will not exceed 25% above the maximum of the headteacher group range unless there are wholly exceptional circumstances, external advice has been sought and with the full agreement of the Trustees.

In making any decision to exercise its discretion in this respect, the Trust will ensure that to action such an increase will offer the school value for money in the services it is able to provide in relation to the costs incurred and will require evidence to support any such case.

Performance appraisal objectives for the academic year 2022 - 2023

The Trust Board notes that it has a statutory duty to agree three or four performance appraisal objectives for the academic year commencing on 1 September. Targets may include a wellbeing target, school improvement/progress of pupil's target and a Trust wide target to support developing the Trust or elements within the Trust. This will be determined by the appraisal panel.

Assessment criteria for Headteacher performance appraisal objectives must be agreed by the CEO.

During the 2022 – 2023 academic year, it has been agreed with Trustees that external advisors will support the process.



No pay progression will be possible unless this has been done and the review has shown sustained highquality performance and the Headteacher has demonstrated that he/she has grown professionally by developing their leadership and (where relevant) teaching expertise and having regard to their most recent planning and review statement.

The MAT Board also notes the DfE's recommendation that it is good practice for objectives to become progressively more challenging as the Headteacher gains experience and moves up his/her range.

Pay range for deputy and assistant head teachers

The Trust determines the deputy head teacher's consecutive five spine point range on the leadership range. The Trust will also make recommendation for assistant head teacher pay ranges, both of which are to be included in the school's staffing structures. Where there is more than one deputy head teacher or more than one assistant head teacher, the Headteacher in consultation with the Trustees have the discretion to determine different pay ranges for each post.

The professional duties of deputy and assistant head teachers are set out in the STPCD.

The pay range for deputy head teachers for the academic year 2022 - 2023 is:

	Value
L8	£52,659
L9	£53,973
L10	£55,360
L11	£56,796
L12	£58,105

The pay range for assistant head teachers for the academic year may be determined by the schools. The preferred range for 2022 - 2023 is:

	Value	
L4	£47,706	
L5	£48,895	
L6	£50,122	
L7	£51,470	
L8	£52,659	

The Trust will determine the pay range for deputy and assistant head teachers in the following circumstances:

- When it proposes to make new appointments, or
- Where there is a significant change in the responsibilities of serving deputy or assistant head teachers.

Under the Performance Appraisal Regulations, the setting of a Deputy Headteacher's or Assistant Headteacher's performance appraisal objectives are the responsibility of the Reviewer who is usually



the Headteacher. They must contribute to improving the progress of pupils in the school, one of which will be a whole school objective making a direct and shared link with school improvement planning.

It will be possible for a "no pay progression" determination to be made without recourse to the capability procedure. In the event that a Deputy or Assistant headteacher is not making sufficient progress for a successful appraisal to be achieved, the Appraiser will write to the Deputy or Assistant headteacher as soon as this becomes apparent to alert them and agree appropriate support.

No pay progression will be possible unless a review has been carried out by the Reviewer and the Deputy Headteacher has demonstrated that he/she has grown professionally by developing their leadership and (where relevant) teaching expertise having regard to their most recent planning and review statement. Any movement up the pay range will only be made where there has been sustained high quality of performance and shall not exceed two spine points in the course of any school year.

The Trust also notes the DfE's recommendation that it is good practice for objectives to become progressively more challenging as the Deputy Headteacher gains experience and moves up his/her range.

The circumstances in which the Headteacher may consider recommending awarding two points in one year are where their appraisal outcome confirms the Deputy or Assistant Head has made a specific exceptional contribution to school life which exceeded their individual objectives and has had a demonstrable impact on pupil progress outcomes. Evidence also exists of how they have embraced their professional and leadership responsibilities.

Deputy and assistant head teachers are not eligible for teaching and learning responsibility payments.

Pay ranges for other classroom teachers

Pay on appointment

The starting salary of a teacher on appointment to this school will be determined by the appointing panel taking account of the skills and experience of the teacher; details included in any advert and the provisions of the STPCD.

Each appointment will be based on the needs at the time of the school and will be subject the school's requirements at the time.

The Headteacher will identify the needs at the time prior to advertising and select the most appropriate criteria and detail this within the job specification and job description.

Whenever possible, the school aims to:

- Determine the pay range for a vacancy prior to advertising it and deciding the starting salary within that range to be offered to the successful candidate taking into account a range of factors, including:
- the nature of the post
- the level of qualifications, skills and experience required
- market conditions
- the wider school context

The Trust will delegate the decision on a case-by-case basis to the appointing panel and the Headteacher.



Main pay range

Qualified teachers who are not entitled to be paid on any other pay range will be paid in accordance with the school's main pay range: as agreed by the Pay and Personnel panel.

Scale Point	£
1	£28,000
2	£29,800
3	£31,750
4	£33,850
5	£35,990
6	£38,810

The main pay range is not an incremental scale and there is no automatic right to pay progression. Decisions regarding pay progression will be made annually with reference to the most recent appraisal report. Any movement up the pay range will only be made where there has been sustained high quality of performance reflected in a successful appraisal and shall not exceed two spine points in the course of any school year.

A successful appraisal and the circumstances in which the Trust will consider awarding one pay point are where their appraisal outcome confirms the teacher has met or has made demonstrable progress with their objectives; is meeting the relevant career stage standards and the majority of teaching is assessed as at least good. For teachers on the MPR who are also TLR holders, the Trust will wish to ensure that the teacher's appraisal confirms that their performance related to the duties for which a TLR payment is made is good.

The circumstances in which the Trust will consider awarding two pay points are where their appraisal outcome confirms they have exceeded their objectives and are exceeding the relevant career stage standards and all teaching is assessed as outstanding and there has been a demonstrable impact on school improvement.

It will be possible for a "no pay progression" determination to be made without recourse to the capability procedure. In the event that a teacher is not making sufficient progress for a successful appraisal to be achieved, the Appraiser will write to the teacher as soon as this becomes apparent to alert them and agree appropriate support.

Decisions on pay progression for Early Career Teachers subject to statutory induction arrangements will be taken by 31st October each year to take effect on 1 September that year and will be based on a recommendation from the headteacher which takes account of the teacher's assessment under the induction arrangements and against the Teachers' Standards.

Upper Pay Range

Qualified teachers who have been assessed by this school as meeting the standards for payment on the Upper Pay Range will be paid in accordance with the school's upper pay range:



Scale Point	£
Minimum	£40,625
U2	£42,131
Maximum U3	£43,685

The upper pay range is not an incremental scale and there is no automatic right to pay progression. Teachers who wish to progress to the next point on the school's Upper Pay Range should make a written application to the Headteacher prior to their annual appraisal review meeting setting out their evidence to support their application. A recommendation on their application will be made by 31 October for consideration by the Pay Panel and any decision to award a pay point will be backdated to 1 September.

Decisions regarding pay progression will be made on the basis of application and with reference to the most recent appraisal report. Any movement up the pay range will only be made where there has been sustained high quality of performance reflected in successful appraisals.

Successful appraisals and the circumstances in which the Trust will consider awarding pay progression are where their appraisal outcome confirms that the teacher has met or made demonstrable progress with their individual objectives; their performance over at least two academic years in this school has been highly competent in all elements of the career stage standards; NB: there is no longer a statutory requirement for teachers to provide evidence from appraisals for the previous two year period, all of their teaching is assessed as at least good with the large majority being outstanding; and that their achievements and contribution to the school are substantial and sustained. For teachers on the MPR who are also TLR holders, the Trust will wish to ensure that the teacher's appraisal confirms that their performance related to the duties for which a TLR payment is made is good.

Only in the exceptional circumstances will an upper pay range teacher progress on the range more frequently than at two yearly intervals. The circumstances in which the Trust will consider earlier progression are if there has been a significant increase in responsibility and a substantial and sustained whole school improvement project has been led highly effectively of which it has improved standards in teaching and learning across the school.

It will be possible for a "no pay progression" determination to be made without recourse to the capability procedure. Where the teacher has indicated at their annual appraisal meeting that they intend to apply for progression within the UPR at the end of the appraisal period, then in the event that a teacher is not making sufficient progress for a successful application, the Appraiser will write to the teacher as soon as this becomes apparent to alert them and agree appropriate support.

Any points awarded on the upper pay range are permanent, while the teacher remains in the same post or takes up another post in the same school.

A decision not to award pay progression may be taken whether or not the teacher is subject to capability proceedings.

Progression to the Upper Pay Range

It is the responsibility of teachers to decide whether they wish to apply to be paid on the Upper Pay Range. Determinations as to whether a teacher progresses to the upper pay range will be made in accordance with the STPCD and the process set out in this pay policy.



Within our Trust, teachers will be eligible to apply for progression where the teacher has progressed to the top of the school's main pay range; has been at the top of the Main Pay Range for at least a year in this school; and is demonstrably working to the UPR career stage standards.

An application from a qualified teacher will be successful where the Headteacher and pay panel is satisfied that the teacher has evidence of high performance in the school in the previous two years which shows that the teacher is highly competent in all elements of the teacher's standards and that their achievements and contribution to the school are substantial and sustained and they are able to demonstrate that they have developed professionally in their teaching expertise and make a significant contribution to improving outcomes of pupils within the school.

Teachers who have absences or breaks who believe they may be eligible to move through into the upper pay scale may be able to use evidence from prior performance management/appraisal to support their application. This will be assessed on a case-by-case basis and the decision will be made by the Headteacher and referred to the pay panel.

Teachers may apply to be considered for progression to the upper pay range once per year. Where a teacher is intending to apply to progress to the UPR, they should advise the appraiser in advance in order to be able to set appropriate challenging objectives and gather evidence, as a minimum, they should notify their appraiser at the start of the appraisal year.

Applications should be submitted to the headteacher, using the attached form, in advance of their annual appraisal review and a recommendation will be made by 31 October for consideration by the pay panel and if successful, pay awards will take effect from 1 September in the year of application.

Where a teacher has been assessed as meeting the standards, they will be appointed to the first point on the Upper Pay Range.

It will be possible for a "no progression" determination to be made without recourse to the capability procedure. Where the teacher has indicated at their annual appraisal meeting that they intend to apply for progression to the UPR at the end of the appraisal period, then in the event that a teacher is not making sufficient progress for a successful application, the Appraiser will write to the teacher as soon as this becomes apparent to alert them and agree appropriate support.

Progression to the upper pay range is permanent, while the teacher remains employed in the school.

Pay range for unqualified teachers

The school's pay range for an unqualified teacher is:

Scale Point	£
1	19,340
2	21,559
3	23,777
4	25,733
5	27,954
6	30,172

The unqualified pay range is not an incremental scale and there is no automatic right to pay progression. Decisions regarding pay progression will be made annually with reference to the most recent appraisal report. Any movement up the pay range will only be made where there has been



sustained high quality of performance reflected in a successful appraisal and shall not exceed two spine points in the course of any school year.

A successful appraisal and the circumstances in which the Trust will consider awarding one pay point are where their appraisal outcome confirms the teacher has met or has made demonstrable progress with their objectives; the vast majority of teaching is assessed as at least good, and they take advantage of opportunities for professional development and use the outcomes effectively to improve pupils' learning.

It will be possible for a "no pay progression" determination to be made without recourse to the capability procedure. In the event that a teacher is not making sufficient progress for a successful appraisal to be achieved, the Appraiser will write to the teacher as soon as this becomes apparent to alert them and agree appropriate support.

Any pay points awarded to unqualified teachers are permanent, while the teacher remains employed at this school.

Unqualified teachers are not eligible for teaching and learning responsibility or special educational needs allowances. The Trust will not under any circumstances determine a salary for an unqualified teacher outside of the unqualified teacher pay spine.

Allowances for classroom teachers

Teaching and Learning Responsibility Payments

TLRs are awarded at the discretion of the Trust. TLR 2 and 3 payments will be awarded to the holders of the posts indicated in the attached staffing structure (if applicable). A TLR 1 or 2 payment when assigned will last for the duration of the post and changes to the staff structure will be subject to consultation.

The Trust will award Fixed Term Teaching and Learning Responsibility payments ("TLR 3"'s) to a classroom teacher who is required to undertake a clearly defined and time-limited school improvement project or one-off externally driven responsibility. The duration of the fixed term will be established at the outset and payment will be made on a monthly basis for the duration of the fixed term. TLR3's are not subject to salary safeguarding.

TLR3 payments will not be used to replace or otherwise limit progression on the Main, Upper or Leading Practitioner pay ranges.

The values of TLRs to be awarded are set out below:

Teaching and Learning Responsibility payments

The annual value of a TLR 1 must be:

no less thanand no greater than£8,706£14,732

The annual value of a TLR 2 must be:

no less thanand no greater than£3,017£,7,368

The annual value of a TLR 3 must be:

o no less than £600o and no greater than £2,975



TLR1's and 2's will only be awarded if the Trust is satisfied that the duties of the post include a significant responsibility that is not required of all classroom teachers and that:

- is focused on teaching and learning,
- requires the exercise of a teacher's professional skills and judgement,
- requires the teacher to lead, manage and develop a subject or curriculum area; or to lead and manage pupil development across the curriculum,
- has an impact on the educational progress of pupils other than the teacher's assigned classes or groups of pupils, and
- involves leading developing and enhancing the teaching practice of other staff.

In addition, before awarding a TLR1, the Trust must be satisfied that the significant responsibility referred to above includes line management responsibility for a significant number of people.

A teacher may not hold more than one TLR 1 or 2 of any value concurrently. A TLR is a payment integral to a post in the school's staffing structure and may therefore only be held by two or more people when job-sharing that post. Holders of a TLR1 or 2 will also be eligible to receive a TLR3.

The Headteacher in consultation with the Trust will determine the amount within the range of the TLR.

The Trust will award an SEN Allowance to a classroom teacher:

- In any SEN post that requires a mandatory SEN qualification (not including the mandatory SENCO qualification leading to the achievement of the National Award for Special Educational Needs Co-Ordination),
- In a special school,
- Who teaches pupils in one or more designated special classes or units in a school,
- In any non-designated setting (including any pupil referral unit) that is analogous to a designate special class or unit, where the post:
 - Involves a substantial element of working directly with children with special educational needs,
 - Requires the exercise of a teacher's professional skills and judgment in the teaching of children with special educational needs, and
 - Has a greater level of involvement in the teaching of children with special educational needs than is the normal requirement of teachers throughout the schools or unit within the school or, in the case of an unattached teacher, the unit or service.

The SEN allowance is determined as a spot value, taking into account the structure of the school's SEN provision and:

- whether any mandatory qualifications are required,
- the qualifications and expertise of the teacher relevant to the post, and
- the relative demands of the post.

The values of the SEN allowances to be awarded are set out below:

Special Educational Needs allowances

No less than £2,384

No more than £4,703



Additional allowances

Acting allowance

Where a teacher is assigned and carries out duties of a head teacher, deputy head teacher, or assistant head teacher, but has not been appointed as an acting head teacher, deputy head teacher or assistant head teacher, the Trust will, within the period of four weeks beginning on the day on which such duties are first assigned and carried out, determine whether or not an 'acting allowance' should be paid in accordance with the following provisions.

Where the Trust determines that an acting allowance will not be paid but the relevant duties continue, then the Trust may review this decision and make a further determination at a future date as to whether or not an acting allowance may be paid.

If paid, the acting allowance will be of such value as to ensure that the teacher receives remuneration of equivalent value to such point on the leadership pay spine as the Trust has determined applies to the head teacher, deputy head teacher or assistant head teacher (as set out in this policy).

For as long as an acting allowance is being paid, the teacher will be expected to undertake the professional responsibilities applicable to a head teacher, deputy head teacher or assistant head teacher and work to the relevant teachers' standards.

The Head teacher may occasionally provide services to other schools, for example as a consultant leader, school improvement partner, local leader of education or national leader of education. Such arrangements will be subject to the agreement of The Trust and when entered into, the Trust will determine how much, if any additional payment will be made to the Headteacher and for how long. Payments are not automatic.

The Trust will also, in such circumstances, consider whether to review the remuneration of other staff whose duties and responsibilities may be impacted on by the head teacher's additional role.

Where such additional responsibilities are temporary, any related additional payments will also be temporary. Salary safeguarding arrangements will not apply when such payments cease.

Headteachers have also been delegated the discretion to award a personal additional payment of between £250 - £750 per annum for the deployment of Specialist Teachers. This discretionary payment to the member of staff will be identified during appraisal meetings and will be subject to income tax and National Insurance contributions

Any payment received following work from deployment of staff within the school will go directly into school budget.

Recruitment and retention incentives and benefits

Payments will not be made under the 'recruitment and retention' criteria for additional work undertaken, for specific responsibilities or to supplement pay for other reasons.

In the case of retention, a recommendation to offer incentives or benefits would be made by the head teacher to the Pay Panel.

In the case of recruitment difficulties, a decision to offer incentives or benefits may be made by the selection panel where authority in respect of this function has been delegated to the selection panel itself. This must be in consultation with the CEO.



In either case, before a recruitment and retention incentive or benefit is agreed, a business case with supporting evidence should be constructed by the head teacher, or the selection panel, for consideration by the Trustees. Recommendations and authorisations must be recorded.

The Trust will, from time to time, determine whether any recruitment or retention awards will be paid for specific subject shortages. All such decisions will be determined by the Pay Panel (in consultation with the Trust) after consideration of a written business case and will be subject to annual review.

The Trust will review the level of any such awards annually or more frequently and will indicate the expected duration of such awards when made.

Payment for In Service Teacher Training (INSET)

The Trust will make payments to all teaching staff who undertake voluntary INSET at weekends or during school closure periods. Payment for such activities will be based upon the savings derived from avoiding the need for supply cover. All payments must be paid with salary and will be subject to income tax and national insurance deductions and pension contributions.

Salary sacrifice

The Trust supports childcare vouchers for salary sacrifice arrangements.

Bonuses/Honoraria

There is no provision within the STPCD for the payment of bonuses or honoraria in any circumstances and that any such award made to a teacher for their teaching work would be unlawful. The Trust will not therefore pay any bonus or honoraria to any member of the teaching staff for carrying out their professional duties as a teacher.

Part-time teachers

Teachers employed on an ongoing basis at the school who work less than a full working week are deemed to be part time. The Trust will ensure that part time teachers are given a written statement detailing their working time obligations (within and beyond the school day) and the standard mechanism used to determine their pay, subject to the provisions of the statutory pay arrangements and by comparison to the school's timetabled teaching week for a full-time teacher in an equivalent post.

Part time teachers will be paid a pro-rata percentage of the appropriate full time equivalent salary and the same percentages will be applied to any allowances (except TLR3's) awarded to a part time teacher as set out in the STPCD.

Short notice/supply teachers

Teachers employed on a day to day or other short notice basis will be paid on the main pay scale. The school will determine the maximum level that they are prepared to pay that is within their budget.

Teachers employed on a day to day or other short notice basis must be paid in accordance with the STPCD 2022 on a daily rate calculated by dividing the annual amount by 195.

Teachers who work less than a full day will be hourly paid and will have their salary calculated by dividing the annual amount by 1,265 to give an hourly rate.



A short notice teacher who is employed by the school or another school within the Trust throughout a period of 12 months (beginning August or September) will not be paid more in respect of that period that s/he would have if s/he had been in regular employment throughout the period.



7. Appendix A – Pay Panel Terms of Reference

MEMBERSHIP - See Scheme of delegation

The Trustees have delegated personnel to be part of the Trust Pay Committees.

PAY POLICY

The CEO is responsible for:

Establishing the school's pay policy, in consultation with relevant parties including Legal Services and Unions, then submitting it to the Trust Board for approval.

The Local Academy Board is responsible for:

Adopting the approved policy

MONITORING AND REVIEW OF THE PAY POLICY

The Trust is responsible for:

Reviewing the policy annually, in consultation with trade union representatives, and submitting it to the Trust for approval.

The Pay Panels within the schools are responsible for:

Adopting the pay policy annually.

PAY DECISIONS

The headteacher is responsible for:

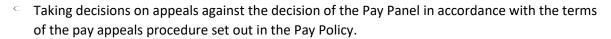
- Ensuring that pay recommendations for the deputy and assistant headteacher(s), classroom teachers and support staff are made and submitted
- Advising on the reasons for the recommendations
- Ensuring that staff are informed of the decisions and of their right of appeal.

The Pay Panel is responsible for:

- Taking decisions regarding the pay following the consideration of the recommendations of appraisers and the advice of the head teacher.
- Ensuring that all staff are informed of the outcome of the decision of the Pay panel and the right of appeal.

The Pay Appeals Panel of the Trust is responsible for:







8. Appendix B – Teachers Standards

 $\underline{https://assets.publishing.service.gov.uk/government/uploads/system/uploads/attachment_data/file/66}$ 5522/Teachers standard information.pdf



9. Appendix C – Conduct of Pay Hearings

The procedure at the hearing will normally be as follows:

- 1. The hearing will be conducted by either the Pay Panel or Pay Appeal Panel of the Trust as appropriate.
- 2. The Panel be advised/supported by an HR Adviser (if required).
- 3. The Chair of the Panel will satisfy himself/herself that all those present understand the purpose of the hearing. The Headteacher may be asked to attend the meeting to answer questions and provide clarification if required.
- 4. The employee or his/her representative will be invited to present their case.
- 5. The management representative will be given the opportunity to question the employee or his/her representative.
- 6. The management representative will be invited to respond to the employee's case.
- 7. The employee and/or representative will be given the opportunity to question the management representative.
- 8. At any stage during the hearing any member of the Panel and any adviser(s) may ask questions of the employee, their representative or the management representative, as they may consider appropriate in order to ascertain the facts and arguments.
- 9. The employee or their representative will then be invited to make a closing statement not introducing any new material.
- 10. The management representative will be given the opportunity to make a closing statement also without introducing any new material.
- 12. Both parties will withdraw to allow the Panel to review and consider the evidence and arguments in conjunction with any advisers.
- 13. The Panel will then recall both parties to inform them of their decision. The decision will normally be announced personally to the parties as soon as it is possible on the day of the hearing. If it is not possible to make a decision immediately the parties will be informed of this. The decision will be confirmed in writing and delivered to the employee either by hand or electronically with a copy to the trade union representative (sent electronically) or work colleague and the management representative.



10. Appendix D - Upper Pay Range Applications Guidance

Eligibility criteria

To be eligible to apply for the UPR, a teacher has progressed to the top of the school's main pay range; has been at the top of the Main Pay Range for at least a year within the Trust; and is demonstrably working to the UPR career stage standards.

To be eligible to apply for progression within the UPR, a UPS teacher's appraisal outcome confirms that the teacher has met or made demonstrable progress with their individual objectives; their performance over at least two academic years in this school has been highly competent in all elements of the career stage standards; all of their teaching is assessed as at least good with the large majority being outstanding; and that their achievements and contribution to the school are substantial and sustained.

For teachers on the MPR who are also TLR holders, the pay panel will wish to ensure that the teacher's appraisal confirms that their performance related to the duties for which a TLR payment is made is good.

Upper pay range criteria

Progression to and within the UPR will be successful where the pay panel are satisfied that a teacher;

- is highly competent in all elements of the teachers' standards
- by their achievements, can demonstrate a substantial and sustained contribution to this school.

In our Trust, "highly competent" means performance which is not only good but also good enough to provide coaching and mentoring to other teachers, give advice to them to demonstrate to them effective teaching practice and how to make a wider contribution to the work of the school, in order to help them meet the relevant standards and develop their teaching practice.

In our Trust, "substantial" means of real importance, validity or value to the school; play a critical role in the life of the school; provide a role model for teaching and learning; make a distinctive contribution to the raising of pupil standards; take advantage of appropriate opportunities for professional development and use the outcomes effectively to improve pupils' learning.

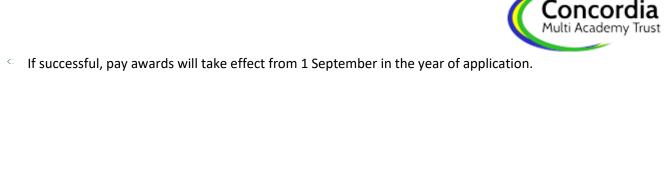
In our Trust, "sustained" means maintained continuously over a long period.

Applicants are also advised to consider and reflect on the Teachers Standards.

Application Process

- Teachers may apply to be considered for progression to or within the upper pay range once per year.
- Applications should be submitted to the headteacher using the form attached as Appendix D.1, in advance of their annual appraisal review and a recommendation will be made by 31 October for consideration by the Headteacher who will make a representation to the pay panel.
- Applications will be considered by the Local Academy Board Pay Panel who will also be provided with a copy of the teacher's Appraisal Review Statement which will include the Appraiser's recommendation on progression.
- For applications to the UPR, where a teacher has been assessed as meeting the standards, they will be appointed to the first point on the Upper Pay Range or at a point determined by the Pay Panel.







11. Appendix D. Application for progression to or within the upper pay range

Application form for progression to or within the upper pay range

APPLICATION FORM

Name
Post

This form may be used by teachers who wish to apply to progress to or within the Upper Pay Range, if they wish to share evidence with the Headteacher and Pay Panel.

HIGHLY COMPETENT IN ALL ELEMENTS OF THE TEACHER'S STANDARDS.

The Pay Panel will consider your assessment against the teacher's standards relevant to your career stage as contained in your Appraisal Review Statement. Please attach a copy of your Appraisal Report.

ACHIEVEMENTS AND CONTRIBUTION

Please set out below a supporting statement of no more than two sides of A4 describing in your own words and giving examples and supporting evidence of:

- your achievements over the last two years
- how you have developed professionally, and
- your substantial and sustained contribution to school life